## Clune, Beth (EDU)

From:

McIlroy, Beth (EDU)

Sent:

June 9, 2011 2:11 PM

To:

Ben Levin

**Subject:** 

RE: Photos of previous Deputy Ministers of Education

I joined the DMO last November – it's a new position focused on looking after the DM's communication needs, some stakeholder engagement and management and whatever else they need – including OIC appointments. Marla is still here...

I feel very lucky to be here – it's eternally interesting!

**Beth** 

Beth McIlroy
Communications, Liaison & Policy Coordinator
Deputy Minister's Office
Ministry of Education
900 Bay Street
Mowat Block, 22nd Floor
Toronto, ON M7A 1L2

Ph: 416 325-2810 beth.mcilroy@ontario.ca

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: June 9, 2011 1:49 PM To: McIlroy, Beth (EDU)

Subject: RE: Photos of previous Deputy Ministers of Education

BTW - have you taken over from Marla? Or is this a new position? (Not that it's my business....)

From: McIlroy, Beth (EDU) [mailto:Beth.McIlroy@ontario.ca]

Sent: Thursday, June 09, 2011 11:25 AM

To: Ben Levin

Subject: RE: Photos of previous Deputy Ministers of Education

Hi Ben,

Looks like this is it...

John.O'Leary@ontario.ca

Beth McIlroy
Communications, Liaison & Policy Coordinator
Deputy Minister's Office
Ministry of Education
900 Bay Street
Mowat Block, 22nd Floor
Toronto, ON M7A 1L2

Ph: 416 325-2810

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: June 9, 2011 11:03 AM To: McIlroy, Beth (EDU)

Subject: RE: Photos of previous Deputy Ministers of Education

Hi Beth - do you have an e-mail for John O'Leary in the PO? John.oleary@ontario.ca did not work...

Thanks Ben

From: McIlroy, Beth (EDU) [mailto:Beth.McIlroy@ontario.ca]

**Sent:** June 2, 2011 12:12 PM

To: Ben Levin

Subject: RE: Photos of previous Deputy Ministers of Education

Thank you!

Beth McIlroy

Communications, Liaison & Policy Coordinator Deputy Minister's Office Ministry of Education 900 Bay Street Mowat Block, 22nd Floor Toronto, ON M7A 1L2

Ph: 416 325-2810 beth.mcilroy@ontario.ca

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: June 2, 2011 11:43 AM To: McIlroy, Beth (EDU)

Subject: RE: Photos of previous Deputy Ministers of Education

Hi Beth - sure - this was taken while I was DM.

Ben

From: McIlroy, Beth (EDU) [mailto:Beth.McIlroy@ontario.ca]

Sent: Thursday, June 02, 2011 11:08 AM

Subject: Photos of previous Deputy Ministers of Education

Good morning,

Kevin Costante, Deputy Minister of Education, is interested in locating photographs of previous Deputy Ministers of Education and displaying them in the Deputy Minister's Boardroom at 900 Bay St., Toronto.

We have had some trouble locating photos of appropriate resolution to print and frame, and so I'm writing to day to see, if you are agreeable, if you are able to supply us with a high-resolution file (or negative) for that purpose?

Thank you for your consideration of our request,

Beth

Beth McIlroy
Communications, Liaison & Policy Coordinator
Deputy Minister's Office
Ministry of Education
900 Bay Street
Mowat Block, 22nd Floor
Toronto, ON M7A 1L2
Ph: 416 325-2810
both moilroy@ontario ca



From: Ben Levin <ben.levin@utoronto.ca>

**Sent:** May 31, 2012 3:26 PM **To:** Zegarac, George (EDU)

**Subject:** Follow-up.

Hey George – was great to spend some time together in Israel and to meet (5:21) Without wanting to put you on the spot in any way, or to require any response from you, it did occur to me that there are a few ways in which I might be able to be helpful to you. If so, I hope you will call on me.

Possibilities include:

- -doing some seminars for ministry staff on my current work or my international work to give people new perspectives on these things;
- -coaching;
- -helping to think through better use of ministry data. I think there is huge potential in on sis that is not currently being well used;
- -assisting with communicating the Ontario story. As you saw in Israel, we have a great story, but it is not well enough known or understood especially among stakeholders or the public in Ontario. Michael and I already do some of this work, but there may be opportunities to do more of it more collaboratively.

These are not intended to be exhaustive. I am happy to be helpful in whatever ways you think useful. Just some ideas for you to consider. And as I said, no response to this is required at all; you can just file it away for future reference.

Best wishes for much success in your role (and in your life).

Ben Levin
Professor and Canada Research Chair
Theory and Policy Studies
OISE
University of Toronto
252 Bloor Street West
Toronto, Ontario
M5S 1V6

For more on my work:
Twitter - @BenLevinOISE

Facebook updates - Ben Levin

My home page with bio, writings, talks, etc. - homespace.oise.utoronto.ca/~levinben/

Main research project - www.oise.utoronto.ca/rspe

# Truscott, Sarah (EDU)

From:

Ben Levin <br/> <br/>ben.levin@utoronto.ca>

Sent:

July 6, 2012 5:12 PM

To:

Michael Fullan; Truscott, Sarah (EDU)

Subject:

Re: August 8 EDU ELT Retreat

Either one

Michael Fullan (S. 21)

Aug 14 would be good

Sent from my iPhone

On 2012-07-06, at 4:37 PM, "Truscott, Sarah (EDU)" < Sarah. Truscott@ontario.ca wrote:

Hi there -

Do either August 14 or 15 work for you?

Thanks, Sarah

(NR)

On Jul 6, 2012, at 10:25 AM, Truscott, Sarah (EDU) wrote:

Hi Michael and Ben -

It is bad luck – day doesn't work for Ben either! Let me speak with George and see whether he'd like to try and find another day when the two of you can join us. If he's comfortable delaying a bit (earlier in August doesn't work for all the ADMs) we will take a look at the ADM's calendars and I'll get back to you with dates.

Sarah

From: Truscott, Sarah (EDU) Sent: July 4, 2012 4:42 PM

To: mfullan@oise.toronto.ca; Ben.Levin@utoronto.ca

Subject: August 8 EDU ELT Retreat

Hello Michael and Ben -

Deputy Zegarac has asked me to check with you to see if you would be able to attend our Executive Leadership Team (all ADMs and direct reports to the DM) on August  $8^{th}$ . It is an all-day event but likely it would only be for 2-3 hours that we would like to have you join us.

Please let me know if that date works for you.

Thanks, Sarah

Sarah Truscott
Executive Assistant to the Deputy Minister
Ministry of Education
416-325-2182

## Truscott, Sarah (EDU)

From:

Truscott, Sarah (EDU)

Sent:

July 9, 2012 3:02 PM

To:

'Ben Levin'; 'Michael Fullan'

Cc:

Martinez, Imelda (EDU)

Subject:

new proposed date - August 10?

Hello again Ben and Michael -

Does the morning of Friday August 10 work for you? The 14<sup>th</sup> doesn't seem to everyone (this is the challenge of summer meetings!)

(We are still holding the 14th until we get things nailed down so please don't release that time yet!)

Thanks, Sarah

From: Truscott, Sarah (EDU) Sent: July 6, 2012 5:16 PM To: Ben Levin; Michael Fullan

Subject: RE: August 8 EDU ELT Retreat

Great, thanks. We will put a hold on the 14th. I will be back in touch re: timing for the day.

Sarah

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: July 6, 2012 5:12 PM

**To:** Michael Fullan; Truscott, Sarah (EDU) **Subject:** Re: August 8 EDU ELT Retreat

Either one

Michael Fullan (S 21)

wrote:

Aug 14 would be good

Sent from my iPhone

On 2012-07-06, at 4:37 PM, "Truscott, Sarah (EDU)" <Sarah, Truscott@ontario.ca> wrote:

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Hi Michael and Ben -

It is bad luck – day doesn't work for Ben either! Let me speak with George and see whether he'd like to try and find another day when the two of you can join us. If he's comfortable delaying a bit (earlier in August doesn't work for all the ADMs) we will take a look at the ADM's calendars and I'll get back to you with dates.

Sarah

NIR

From: Truscott, Sarah (EDU) Sent: July 4, 2012 4:42 PM

To: mfullan@oise.toronto.ca; Ben.Levin@utoronto.ca

**Subject:** August 8 EDU ELT Retreat

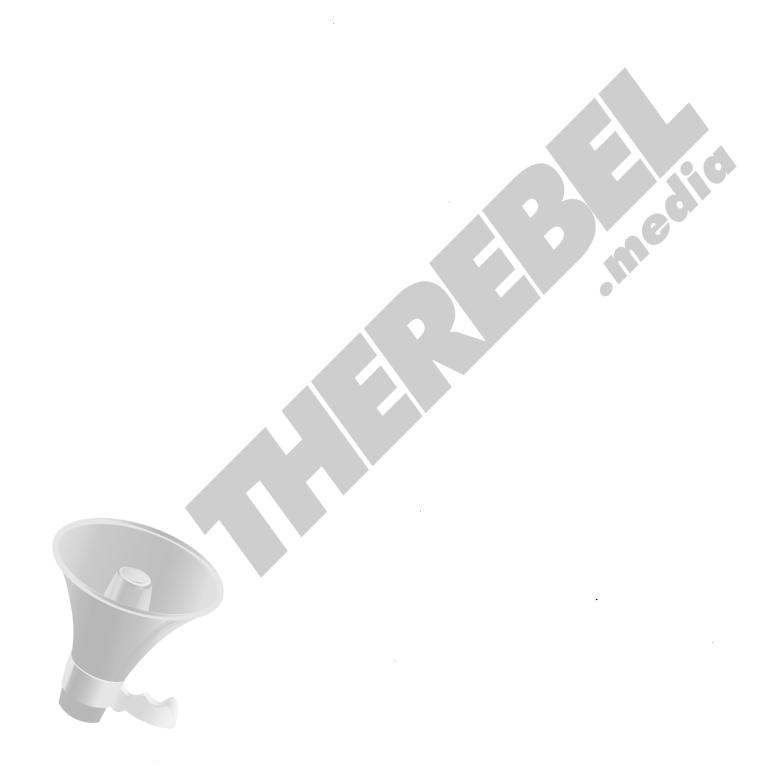
Hello Michael and Ben -

Deputy Zegarac has asked me to check with you to see if you would be able to attend our Executive Leadership Team (all ADMs and direct reports to the DM) on August  $8^{th}$ . It is an all-day event but likely it would only be for 2-3 hours that we would like to have you join us.

Please let me know if that date works for you.

Thanks, Sarah

Sarah Truscott Executive Assistant to the Deputy Minister Ministry of Education 416-325-2182



# Truscott, Sarah (EDU)

From:

Truscott, Sarah (EDU)

Sent:

August 8, 2012 10:38 AM 'ben.levin@utoronto.ca'

To: Subject:

Re: Help!

Will see if there is someone we can link him up with.

Next Tuesday - it is from 8 to 1, morning plus lunch. Hot breakfast at 8. We will send you location details but yes, 480 University.

Sarah

From: Ben Levin < ben.levin@utoronto.ca >

To: Truscott, Sarah (EDU)

**Sent**: Wed Aug 08 10:35:34 2012

Subject: FW: Help!

Hi Sarah. This guy is from Jordan, has a Ph D in education, is looking for some kind of work – is there someone in the Ministry he could meet with (I know hiring is pretty tough right now...)

Thanks Ben

PS – re: next Tuesday – you want me there all day? And the location is still at 480 Univ?



From Ben Levin Date August 21, 2012 3:09:48 PM

To Truscott, Sarah (EDU)

Cc

Subject FW: California accountability policy

image001.png (9 KB HTML )

Sarah – you may have received this request for George to take part in this event from David Plank. I know David – this is an interesting and very high profile event. While I suspect that GZ can't go, maybe MJG could? It's a real opportunity to showcase Ontario....

Thanks

Ben



# Truscott, Sarah (EDU)

From:

Truscott, Sarah (EDU)

Sent:

August 21, 2012 4:07 PM

To:

'Ben Levin'

Subject:

RE: California accountability policy

Hi Ben – I will follow-up with George. It was a busy week last week and unfortunately David's invite arrived on the day we went to Cabinet for all that was announced last week.

Another hurdle will be the travel – there is quite tight constraints these days on travel.

Will check though.

Sarah

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** August 21, 2012 3:09 PM **To:** Truscott, Sarah (EDU)

Subject: FW: California accountability policy

Sarah – you may have received this request for George to take part in this event from David Plank. I know David – this is an interesting and very high profile event. While I suspect that GZ can't go, maybe MJG could? It's a real opportunity to showcase Ontario....

Thanks Ben

From

Ben Levin

Truscott, Sarah (EDU)

To Cc

**Subject** RE: California accountability policy

image001.png (9 KB HTML )

Thanks Sarah - I realize this is tricky, though of course they would pay for travel. Please keep me posted, if George can't go I will try to find somebody from the school district for them. Actually another great suggestion would be Avis so I think I will pass that on to David as well.

**Date** August 21, 2012 4:42:56 PM

Thanks again Sarah

From: Truscott, Sarah (EDU) [mailto:Sarah.Truscott@ontario.ca]

**Sent:** Tuesday, August 21, 2012 4:07 PM

To: Ben Levin

**Subject:** RE: California accountability policy

Hi Ben - I will follow-up with George. It was a busy week last week and unfortunately David's invite arrived on the day we went to Cabinet for all that was announced last week.

Another hurdle will be the travel - there is quite tight constraints these days on travel.

Will check though.

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From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: August 21, 2012 3:09 PM To: Truscott, Sarah (EDU)

Subject: FW: California accountability policy

Sarah - you may have received this request for George to take part in this event from David Plank. I know David - this is an interesting and very high profile event. While I suspect that GZ can't go, maybe MJG could? It's a real opportunity to showcase Ontario....

**Thanks** Ben

# Truscott, Sarah (EDU)

From:

Truscott, Sarah (EDU)

Sent:

August 28, 2012 11:35 AM

To:

'Ben Levin'

Cc:

Martinez, Imelda (EDU)

Subject:

RE: California accountability policy

Hi Ben – we have spoken with George and he is unable to attend due to the austerity environment that we are in. That would be the same for Mary Jean.

However, George would like to participate if possible and was wondering whether a teleconference/videoconference would be available.

Please let us know.

Sarah

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** August 21, 2012 4:47 PM **To:** Truscott, Sarah (EDU)

**Subject:** RE: California accountability policy

Thanks Sarah - I realize this is tricky, though of course they would pay for travel. Please keep me posted, if George can't go I will try to find somebody from the school district for them. Actually another great suggestion would be Avis so I think I will pass that on to David as well.

Thanks again Sarah

From: Truscott, Sarah (EDU) [mailto:Sarah.Truscott@ontario.ca]

**Sent:** Tuesday, August 21, 2012 4:07 PM

To: Ben Levin

**Subject:** RE: California accountability policy

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Will check though.

Sarah

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** August 21, 2012 3:09 PM **To:** Truscott, Sarah (EDU)

Subject: FW: California accountability policy

Sarah – you may have received this request for George to take part in this event from David Plank. I know David – this is an interesting and very high profile event. While I suspect that GZ can't go, maybe MJG could? It's a real opportunity to showcase Ontario....

**Thanks** 

Ben

## Truscott, Sarah (EDU)

From: Sent: Truscott, Sarah (EDU) August 28, 2012 11:45 AM

To:

'Ben Levin'

Cc:

Martinez, Imelda (EDU)

**Subject:** 

RE: California accountability policy

I agree, better if we do it. We will reply to him and ask him.

Thanks.

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** August 28, 2012 11:45 AM **To:** Truscott, Sarah (EDU)

Subject: RE: California accountability policy

Hi Sarah – I don't know but you could certainly ask David Plank if he's open to that. Or I can if you prefer, but seems

simpler for you to do it directly....

Ben

From: Truscott, Sarah (EDU) [mailto:Sarah.Truscott@ontario.ca]

**Sent:** Tuesday, August 28, 2012 11:35 AM

To: Ben Levin

**Cc:** Martinez, Imelda (EDU)

Subject: RE: California accountability policy

Hi Ben – we have spoken with George and he is unable to attend due to the austerity environment that we are in. That would be the same for Mary Jean.

However, George would like to participate if possible and was wondering whether a teleconference/videoconference would be available.

Please let us know.

Sarah

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** August 21, 2012 4:47 PM **To:** Truscott, Sarah (EDU)

**Subject:** RE: California accountability policy

Thanks Sarah - I realize this is tricky, though of course they would pay for travel. Please keep me posted, if George can't go I will try to find somebody from the school district for them. Actually another great suggestion would be Avis so I think I will pass that on to David as well.

Thanks again Sarah

From: Truscott, Sarah (EDU) [mailto:Sarah.Truscott@ontario.ca]

**Sent:** Tuesday, August 21, 2012 4:07 PM

To: Ben Levin

**Subject:** RE: California accountability policy

Hi Ben – I will follow-up with George. It was a busy week last week and unfortunately David's invite arrived on the day we went to Cabinet for all that was announced last week.

Another hurdle will be the travel – there is quite tight constraints these days on travel.

Will check though. Sarah

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: August 21, 2012 3:09 PM To: Truscott, Sarah (EDU)

Subject: FW: California accountability policy

Sarah – you may have received this request for George to take part in this event from David Plank. I know David – this is an interesting and very high profile event. While I suspect that GZ can't go, maybe MJG could? It's a real opportunity to showcase Ontario....

Thanks Ben





From: Ben Levin <br/>ben.levin@utoronto.ca>

**Sent:** October 5, 2012 6:34 AM

To: Michael Fullan; Zegarac, George (EDU)

**Subject:** RE: 21st C skills report

This document seems pretty useless to me. It's the same old stuff without a single specific proposal as to how any of it could occur. The list of skills is OK, but many others exist; the Conference Board was saying more or less the same thing 20 years ago. The US NRC report is much better, much more useful. I do agree with the 3 points in Michael's e-mail but think we also need some process to build consensus on these.

Ben

N/R



# Truscott, Sarah (EDU)

From:

Truscott, Sarah (EDU)

Sent:

October 17, 2012 6:18 PM

To:

Michael Fullan; 'Ben Levin' (ben.levin@utoronto.ca)

Cc:

Zegarac, George (EDU)

Subject:

PRRT/5 Year Plan Deck

**Attachments:** 

PRRT - clean version - 17\_10\_12v2.pptx

Michael and Ben -

Attached please find the most recent version of the deck. It is a rough draft and has not received any MO approval yet. Please do not share beyond this group.

Thanks,

Sarah

N/R



# Section 12 14 Pages

From Ben Levin Date October 18, 2012 10:14:56 AM

To Truscott, Sarah (EDU); Michael Fullan

Cc Zegarac, George (EDU)
Subject RE: PRRT/5 Year Plan Deck

Are you interested in comments on the deck prior to our meeting?

В

From: Truscott, Sarah (EDU) [mailto:Sarah.Truscott@ontario.ca]

Sent: Wednesday, October 17, 2012 6:18 PM

**To:** Michael Fullan; Ben Levin **Cc:** Zegarac, George (EDU) **Subject:** PRRT/5 Year Plan Deck

Michael and Ben -

Attached please find the most recent version of the deck. It is a rough draft and has not received any MO approval yet. Please do not share beyond this group.

Thanks,

Sarah



## Truscott, Sarah (EDU)

From:

Truscott, Sarah (EDU)

Sent:

October 18, 2012 10:47 AM

To:

'Ben Levin'; 'Michael Fullan' Zegarac, George (EDU)

Cc: Subject:

RE: PRRT/5 Year Plan Deck

Yes, any comments would be welcome.

Thanks, Sarah

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: October 18, 2012 10:15 AM

To: Truscott, Sarah (EDU); Michael Fullan

Cc: Zegarac, George (EDU)

Subject: RE: PRRT/5 Year Plan Deck

Are you interested in comments on the deck prior to our meeting?

From: Truscott, Sarah (EDU) [mailto:Sarah.Truscott@ontario.ca]

Sent: Wednesday, October 17, 2012 6:18 PM

To: Michael Fullan; Ben Levin Cc: Zegarac, George (EDU) **Subject:** PRRT/5 Year Plan Deck

Michael and Ben -

Attached please find the most recent version of the deck. It is a rough draft and has not received any MO approval yet. Please do not share beyond this group.

Thanks,

Sarah

From Ben Levin

To Michael Fullan; Zegarac, George (EDU)

Cc Truscott, Sarah (EDU)

Subject RE: PRRT/5 Year Plan Deck

Some comments:

....



October 18, 2012 11:30:58 AM

Date

Hope all this helps, and appreciate this is a tough task at a tough time.

From: Truscott, Sarah (EDU) [mailto:Sarah.Truscott@ontario.ca]

Sent: Wednesday, October 17, 2012 6:18 PM

To: Michael Fullan; Ben Levin Cc: Zegarac, George (EDU) Subject: PRRT/5 Year Plan Deck

Michael and Ben -

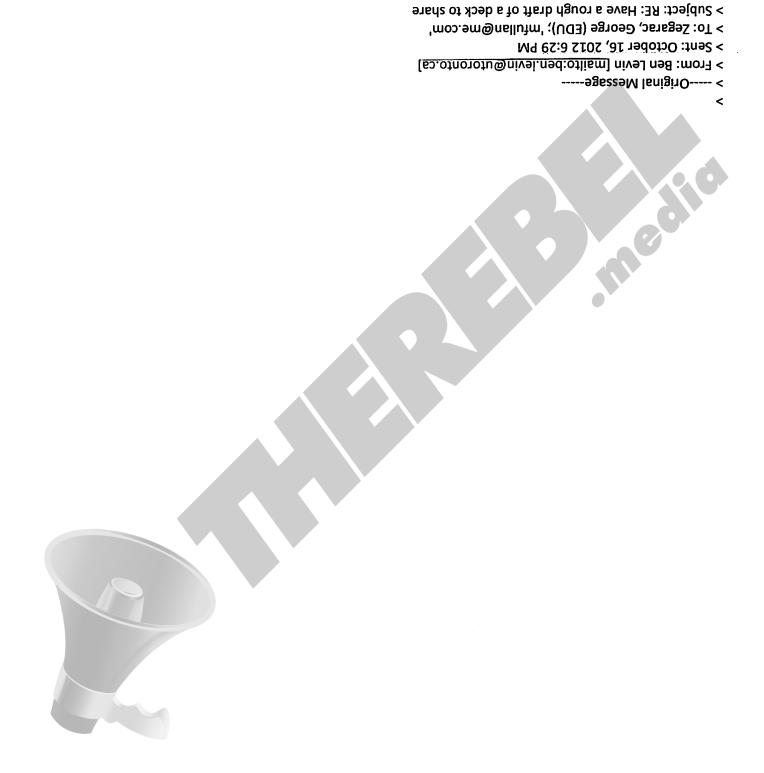
Attached please find the most recent version of the deck. It is a rough draft and has not received any MO approval yet. Please do not share beyond this group.

Thanks,

Sarah



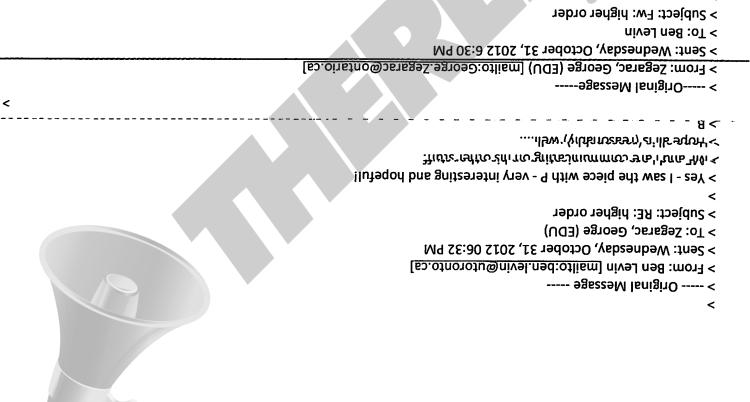
> Excellent!



```
>
> -----Original Message-----
> From: Zegarac, George (EDU) [mailto:George.Zegarac@ontario.ca]
> Sent: Tuesday, October 16, 2012 6:29 PM
> To: Ben Levin; (ら. 2り
> Subject: Re: Have a rough draft of a deck to share
>
> Premier has indicated this is something he wants to be involved in before transfer.
> ---- Original Message -----
> From: Ben Levin [mailto:ben.levin@utoronto.ca]
> Sent: Tuesday, October 16, 2012 06:24 PM
> To: Michael Fullan · (S · 21)
                                          Zegarac, George (EDU)
> Subject: RE: Have a rough draft of a deck to share
>
> Next week tue, wed, thur morning are good; also tue & thurs after 5; Friday most of the day I can imagine there is
quite a bit of uncertainty now!
> Ben
```

N/R





NK

> Sorry, you were suppose to be on this as well.

- > right-will work on cleaning this up
- > very helpful
- > On Oct 31, 2012, at 1:02 PM, Ben Levin < hearingutoronto.ca> wrote:
- >> Sorry did not respond to this earlier.
- move from ideas to actions; this would apply far beyond business entrepreneurship to taking initiative in all areas of >> I like the 6 Cs - I wonder if 'being entrepreneurial' is an overlay across all 6 if we think of it as having the capacity to
- subsume them within the public confidence goal that is, public confidence requires people to believe that the schools outcomes or correlates of settings or situations, so they are a different kind of fish than the 6 Cs here. We could >> Safety/well being are not aspects of individuals or things that we would teach or develop are they? To me they are
- >> I have to say that 'now century' does not speak to me, but equally don't like 21st C skills, so not sure what to suggest are safe and welcoming - but they are also essential to student outcomes generally.
- >> Hope that is helpful in pushing our collective thinking.

NIK

- >> Ben
- <<

From:

Ben Levin <br/> <br/>ben.levin@utoronto.ca>

Sent:

November 18, 2012 5:54 PM

To:

Zegarac, George (EDU);

Subject:

RE: Re:

#### Good luck!

----Original Message----

From: Zegarac, George (EDU) [mailto:George.Zegarac@ontario.ca]

Sent: Sunday, November 18, 2012 5:47 PM

To:

Ben Levin

Subject: Re:

We talked about it. Not to worry. Will likely focus on 3 slides. Mary jean will talk about what we have to do to improve mat performance. I will likely talk with Minister on how we stay in our allocation. Minister and Grant will speak to the technology and 6 c's. Rest of the deck speaks to other parts of agenda but likely won't be discussed. Your paper will drive much of the discussion. Cabinet Office re-wrote the deck to match format of Health and others. Conversation will be most important.







From:

Ben Levin <br/> <br/>ben.levin@utoronto.ca>

Sent:

March 4, 2013 11:02 PM

To:

Regina Hui

Cc:

Zegarac, George (EDU); Martinez, Imelda (EDU)

Subject:

RE: Allan Luke visit

Regina – can you be in touch with Imelda Martinez in George's office to see what we can do about a) Allan meeting with GZ or Minister (keep Sofya posted); b) a time for me and George to meet.

Ben

From: Zegarac, George (EDU) [mailto:George.Zegarac@ontario.ca]

**Sent:** Monday, March 04, 2013 9:10 PM **To:** Ben Levin; Gallagher, Mary Jean (EDU)

Subject: Re: Allan Luke visit

Ben, happy to find time to chat with Allan. Also, I think a meeting with Liz and staff would be brilliant. Also, would love to have a beer with you and chat. Let me know what you would like me to do on my end.

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: Monday, March 04, 2013 08:49 PM

To: Zegarac, George (EDU); Gallagher, Mary Jean (EDU)

Cc: Sofya Malik <<u>sr.malik@mail.utoronto.ca</u>>

**Subject:** Allan Luke visit

Hi both. As you know, Allan Luke will be in Toronto week of March 18 (and is doing some things with the Ministry). Last time he was here he met with Minister Wynne. I'm wondering if you think Minister Sandals (and/or some of her policy staff) would want to meet with Allan at some point — he has some time in his sched. George — don't know if you might like/can manage an informal chat with Allan at some point?

Ben Levin
Professor and Canada Research Chair
Theory and Policy Studies
OISE
University of Toronto
252 Bloor Street West
Toronto, Ontario
M5S 1V6

For more on my work:
Twitter - @BenLevinOISE
Facebook updates - Ben Levin

My home page with bio, writings, talks, etc. - webspace.oise.utoronto.ca/~levinben/

Main research project - www.oise.utoronto.ca/rspe

From:

Ben Levin <br/> <br/>ben.levin@utoronto.ca>

Sent:

March 20, 2013 7:29 AM

To:

Zegarac, George (EDU)

Subject:

Update

George – just to let you know I've been in touch with Howie B and may be meeting Minister in next while – will keep you posted.

See you tomorrow I believe....

Ben Levin
Professor and Canada Research Chair
Theory and Policy Studies
OISE
University of Toronto
252 Bloor Street West
Toronto, Ontario
M5S 1V6

For more on my work:

Twitter - @BenLevinOISE

Facebook updates - Ben Levin

My home page with bio, writings, talks, etc. - webspace.oise.utoronto.ca/~levinben/

Main research project - www.oise.utoronto.ca/rspe

From: Sent: Martinez, Imelda (EDU) March 20, 2013 5:13 PM

To:

'Ben Levin'

**Subject:** 

RE: Allan Luke visit

Hello Sir,

I would like to confirm that DM will still meet you tomorrow at 5pm at Foxes Den bar and grill , 1075 Bay Street. Hope that is okay.

Thanks. Imelda

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: March 20, 2013 8:06 AM To: Martinez, Imelda (EDU) Subject: RE: Allan Luke visit

Imelda – of course, let me know when you know....

From: Martinez, Imelda (EDU) [mailto:Imelda.Martinez@ontario.ca]

Sent: Wednesday, March 20, 2013 8:04 AM

To: Ben Levin

Subject: Re: Allan Luke visit

Good morning sir,

Can I confirm later mid day? Overnight MO has been emailing us requesting a Minister's briefing tomorrow at 5pm he may not need to attend but I have to check with him then will let you know. Thanks.

Have a great day!

Imelda

From: Ben Levin [mailto:ben.levin@utoronto.ca]
Sent: Wednesday, March 20, 2013 07:27 AM

To: Martinez, Imelda (EDU) Subject: RE: Allan Luke visit

Hi Imelda – just want to confirm exactly where I'm meeting George at 5 tomorrow – will he be in his car? I could meet him at 5 on Prince Arthur just behind OISE?

Ben

From: Martinez, Imelda (EDU) [mailto:Imelda.Martinez@ontario.ca]

Sent: Monday, March 11, 2013 2:09 PM

To: Ben Levin; Regina Hui Subject: RE: Allan Luke visit Yes sir thats the plan so he can go straight home. Thanks.

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: March 11, 2013 2:07 PM

To: Martinez, Imelda (EDU); Regina Hui

Subject: RE: Allan Luke visit

So he would be on his way home? Is that the idea? Works for me! Or I can come over there and meet him before 5 if that is easier for him....

From: Martinez, Imelda (EDU) [mailto:Imelda.Martinez@ontario.ca]

Sent: Monday, March 11, 2013 2:02 PM

**To:** Regina Hui **Cc:** Ben Levin

Subject: RE: Allan Luke visit

Correct. Thanks. Just to confirm George will pick up Ben at 5pm on Thursday, March 21st.

Cheers. Imelda

From: Regina Hui [mailto:regina.hui@utoronto.ca]

Sent: March 11, 2013 1:56 PM To: Martinez, Imelda (EDU)

Cc: Ben Levin

Subject: RE: Allan Luke visit

Hi Imelda,

No problem. It's next Thursday not this week.

Regina

From: Ben Levin

Sent: Monday, March 04, 2013 11:02 PM

To: Regina Hui

Cc: Zegarac, George (EDU); imelda.martinez@ontario.ca

Subject: RE: Allan Luke visit

Regina – can you be in touch with Imelda Martinez in George's office to see what we can do about a) Allan meeting with GZ or Minister (keep Sofya posted); b) a time for me and George to meet.

Ben

From: Zegarac, George (EDU) [mailto:George.Zegarac@ontario.ca]

**Sent:** Monday, March 04, 2013 9:10 PM **To:** Ben Levin; Gallagher, Mary Jean (EDU)

Subject: Re: Allan Luke visit

Ben, happy to find time to chat with Allan. Also, I think a meeting with Liz and staff would be brilliant. Also, would love to have a beer with you and chat. Let me know what you would like me to do on my end.

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: Monday, March 04, 2013 08:49 PM

To: Zegarac, George (EDU); Gallagher, Mary Jean (EDU)

Cc: Sofya Malik < sr.malik@mail.utoronto.ca>

Subject: Allan Luke visit

Hi both. As you know, Allan Luke will be in Toronto week of March 18 (and is doing some things with the Ministry). Last time he was here he met with Minister Wynne. I'm wondering if you think Minister Sandals (and/or some of her policy staff) would want to meet with Allan at some point – he has some time in his sched. George – don't know if you might like/can manage an informal chat with Allan at some point?

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From:

Ben Levin <br/> <br/>ben.levin@utoronto.ca>

Sent:

March 21, 2013 1:33 PM

To:

Martinez, Imelda (EDU)

Subject:

RE: Allan Luke visit

Sure

"Martinez, Imelda (EDU)" <Imelda.Martinez@ontario.ca> wrote:

Hi Ben,

Is it all possible to make it to 5:30pm today instead of 5pm? Please let me know.

Thanks. Imelda

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: March 20, 2013 5:18 PM To: Martinez, Imelda (EDU) Subject: RE: Allan Luke visit

Yes good

From: Martinez, Imelda (EDU) [mailto:Imelda.Martinez@ontario.ca]

Sent: Wednesday, March 20, 2013 5:13 PM

To: Ben Levin

Subject: RE: Allan Luke visit

Hello Sir,

I would like to confirm that DM will still meet you tomorrow at 5pm at Foxes Den bar and grill, 1075 Bay Street. Hope that is okay.

Thanks. Imelda

From: Ben Levin-[mailto:ben.levin@utoronto.ca]

Sent: March 20, 2013 8:06 AM To: Martinez, Imelda (EDU) Subject: RE: Allan Luke visit

Imelda – of course, let me know when you know....

From: Martinez, Imelda (EDU) [mailto:Imelda.Martinez@ontario.ca]

Sent: Wednesday, March 20, 2013 8:04 AM

To: Ben Levin

Subject: Re: Allan Luke visit

Good morning sir,

Can I confirm later mid day? Overnight MO has been emailing us requesting a Minister's briefing tomorrow at 5pm he may not need to attend but I have to check with him then will let you know. Thanks.

Have a great day!

Imelda

From: Ben Levin [mailto:ben.levin@utoronto.ca]
Sent: Wednesday, March 20, 2013 07:27 AM

**To:** Martinez, Imelda (EDU) **Subject:** RE: Allan Luke visit

Hi Imelda – just want to confirm exactly where I'm meeting George at 5 tomorrow – will he be in his car? I could meet

him at 5 on Prince Arthur just behind OISE?

Ben

From: Martinez, Imelda (EDU) [mailto:Imelda.Martinez@ontario.ca]

Sent: Monday, March 11, 2013 2:09 PM

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Subject: RE: Allan Luke visit

Correct. Thanks. Just to confirm George will pick up Ben at 5pm on Thursday, March 21st.

Cheers.

Imelda

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To: Zegarac, George (EDU); Gallagher, Mary Jean (EDU)

Cc: Sofya Malik < sr.malik@mail.utoronto.ca >

Subject: Allan Luke visit

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March 22, 2013 2:29 PM Martinez, Imelda (EDU)

'Allan Luke'; 'Regina Hui'; 'Ben.Levin@ontario.ca'; 'Ben Levin'

RE: allan luke today

,20tya Malik'

Subject: :D) :oT

:JuəS

From:



From: Ben Levin <ben.levin@utoronto.ca>

**Sent:** April 25, 2013 9:45 AM

**To:** Zegarac, George (EDU); Gallagher, Mary Jean (EDU)

Cc: Jancik, Mike (OPO); Bender, Howie (EDU)

Subject: Update

Hi all. Yesterday Fullan, Andy Hargreaves and I did a full day session with about 400 SOs and principals as part of the OPSOA conference – thought I would give you a quick 'intel' on it.

- Overall mood was pretty good, still lots of good feeling about what we have been doing.
- We stressed the importance of boards/schools continuing to move ahead on a positive agenda continuing commitment to good outcomes and equity, not necessarily waiting for the province and trying not to be distracted from that agenda. We challenged their associations to take on a stronger, positive leadership role, either individually or collectively. For example Michael suggested they could work together on developing some new measures of 'wellness'.
- Clear to me that people are really wanting to hear a positive sense of direction from the province. Past year has been very tough for school and district leaders. While issues remain, people really want to be reminded of the ideals and motivated to keep going in positive ways. (My own view is that there is a huge desire and potential benefit from province getting out on a positive educational agenda before the end of the school year does not have to be detailed, just to set out some of the main lines and get people thinking in the right way again).

Hope this is helpful.

(s.21)

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Main research project - <u>www.oise.utoronto.ca/rspe</u>

From:

Martinez, Imelda (EDU) on behalf of Zegarac, George (EDU)

Sent:

June 18, 2013 5:14 PM

To:

'Ben Levin'

Cc:

Zegarac, George (EDU)

Subject:

**RE: Jays** 

Hi Ben,

Great idea – his meeting ends at 5pm so meet at the Mowat lobby 5:30/5:45pm is good.

Thanks again.

Imelda

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** June 18, 2013 5:12 PM **To:** Zegarac, George (EDU)

Subject: RE: Jays

Great – I will be at OISE – so could meet you in lobby at Mowat at 5:30/5:45, grab a quick bite somewhere en

route? Game is at 7.... Alternatively could meet you at Union or at the ballpark...

Ben

From: Martinez, Imelda (EDU) [mailto:Imelda.Martinez@ontario.ca] On Behalf Of Zegarac, George (EDU)

Sent: Tuesday, June 18, 2013 4:49 PM

To: Ben Levin Subject: RE: Jays

Hi Ben,

George said YES! Where are you going to meet? And what time? Thanks for the invitation.

imelda

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** June 18, 2013 3:43 PM **To:** Zegarac, George (EDU)

Subject: Jays

Hey George – I have an extra ticket for the Jays game tomorrow evening at 7 – interested?

Ben Levin
Professor and Canada Research Chair
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From: Ben Levin <ben.levin@utoronto.ca>

**Sent:** June 18, 2013 5:18 PM **To:** Zegarac, George (EDU)

Subject: RE: Jays

5:45....

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From:

Martinez, Imelda (EDU)

Sent:

June 19, 2013 5:30 PM

To:

Zegarac, George (EDU)

Subject:

FW: Heading over now, will e-mail you when I get there but no big hurry....

Fyi...

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** June 19, 2013 5:20 PM **To:** Martinez, Imelda (EDU)

Subject: Heading over now, will e-mail you when I get there but no big hurry....

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Leadership, Higher and Adult Education
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From: Sent: Martinez, Imelda (EDU) June 19, 2013 5:47 PM

To:

'Ben Levin'

Subject:

RE: Heading over now, will e-mail you when I get there but no big hurry....

Thanks he's on his way down now. Enjoy the game.

From: Ben Levin [mailto:ben.levin@utoronto.ca]

Sent: June 19, 2013 5:45 PM To: Martinez, Imelda (EDU)

Subject: RE: Heading over now, will e-mail you when I get there but no big hurry....

In the lobby of Mowat now

"Martinez, Imelda (EDU)" < Imelda. Martinez@ontario.ca> wrote:

Okay thanks Ben.

From: Ben Levin [mailto:ben.levin@utoronto.ca]

**Sent:** June 19, 2013 5:20 PM **To:** Martinez, Imelda (EDU)

Subject: Heading over now, will e-mail you when I get there but no big hurry..

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